## UNITED STATES BANKRUPTCY COURT MIDDLE DISTRICT OF FLORIDA JACKSONVILLE DIVISION

In re:		G N 0.1611 00000 PMG
RMS TITANIC, INC., et al.,		Case No.: 3:16-bk-02230-PMG
RWS IIIANIC, INC., et al.,		Chapter 11
Debtors. <sup>1</sup>		
	/	(Jointly Administered)

RESPONSE IN OPPOSITION TO APPLICATION OF THE DEBTORS FOR ENTRY OF AN ORDER PURSUANT TO 11 U.S.C. §§ 327(a), 328(a) AND 1107(b) AUTHORIZING EMPLOYMENT AND RETENTION OF GLASSRATNER ADVISORY & CAPITAL GROUP LLC AS FINANCIAL ADVISORS AND CHIEF RESTRUCTURING OFFICER FOR THE DEBTORS AND DEBTORS IN POSSESSION EFFECTIVE AS OF THE DATE HEREOF

The Official Committee of Equity Security Holders (the "Equity Committee") of Premier Exhibitions, Inc. ("Premier"), Chapter 11 Debtor in Case No. 3:16-bk-02232-PMG and the parent company of RMS Titanic, Inc. ("RMST"), the Chapter 11 Debtor in Case No. 3:16-bk-02230-PMG, hereby files its opposition ("Opposition") to the *Application of the Debtors for Entry of an Order Pursuant to 11 U.S.C.* §§ 327(a), 328(a), and 1107(b) Authorizing Employment of GlassRatner Advisory & Capital Group LLC as Financial Advisors and Chief Restructuring Officer for the Debtors and Debtors in Possession Effective as of the Date Hereof (the "Application") (Doc. 247), and respectfully represents the following:

<sup>&</sup>lt;sup>1</sup> The Debtors in the chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number include: RMS Titanic, Inc. (3162); Premier Exhibitions, Inc. (4922); Premier Exhibitions Management, LLC (3101); Arts and Exhibitions International, LLC (3101); Premier Exhibitions International, LLC (5075); Premier Exhibitions NYC, Inc. (9246); Premier Merchandising, LLC (3867); and Dinosaurs Unearthed Corp. (7309) (collectively, the "Debtors"). The Debtors' service address is 3045 Kingston Court, Suite I, Peachtree Corners, Georgia 30071.

#### **Background**

- 1. On June 14, 2016 (the "Petition Date"), each of the Debtors filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code, commencing the above-captioned, jointly administered bankruptcy case (the "Bankruptcy Case").
- 2. The Debtors continue to operate their businesses as debtors in possession pursuant to Bankruptcy Code Section 1107 and 1108.
  - 3. No trustee or examiner has been appointed in the Bankruptcy Case.
- 4. On August 24, 2016, the Acting United States Trustee, Guy G. Gebhardt, appointed the members of the Equity Committee. On August 31, 2016, the Equity Committee selected Landau Gottfried & Berger LLP and Akerman LLP as its general bankruptcy counsel.
- 5. On September 30, 2016, the Debtors filed the Application, seeking an Order pursuant to Sections 327(a), 328(a) and 1107(b) of the Bankruptcy Code, authorizing retention of GlassRatner Advisory & Capital Group, LLC ("GlassRatner") to provide restructuring management services and Ronald L. Glass ("Mr. Glass") as Chief Restructuring Officer ("CRO").
- 6. After filing the Application, the Debtors provided the Equity Committee a revised October 13, 2016 Engagement Letter (the "Agreement") between the Debtors and GlassRatner, which no longer provides for CRO services by Mr. Glass.<sup>2</sup>

#### **Bases for Opposition to Application**

7. For the reasons set forth below, the Equity Committee opposes the Debtors' proposed retention of GlassRatner as financial and restructuring advisor under the terms set forth in the Application and Agreement.<sup>3</sup>

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<sup>&</sup>lt;sup>2</sup> Presumably, an amended application that attaches and describes the Agreement is forthcoming from the Debtors..

- 8. Pursuant to section 327(a) of the Bankruptcy Code, a debtor-in-possession is authorized to employ professional persons "that do not hold or represent an interest adverse to the estate, and that are disinterested persons, to represent or assist the [debtor in possession] in carrying out [its] duties under [the Bankruptcy Code.]".
- 9. In general, the Application and the subsequent Agreement are extremely hard to reconcile and do not afford the Committee an opportunity to truly understand the exact scope of services the Debtors seek to be provided by GlassRatner and the terms of engagement.
- 10. The Application is focused in large part on Mr. Glass serving as chief restructuring officer ("CRO") of the Debtor and has a request for GlassRatner to serve as a financial advisor, although it lacks specific detail of the financial advisory role GlassRatner would serve. Any objective viewer of these bankruptcy cases would agree that those are the services that these Debtors require.
- 11. The subsequently provided Agreement, however, has no CRO retention terms and appears to shift the focus of the proposed GlassRatner engagement to provide financial services focused primarily of raising capital. Unfortunately, that also is the focus of GlassRatner's proposed compensation structure.
- 12. The Agreement is vague and not focused towards the financial advisory services truly needed by the Debtors. Instead it appears that GlassRatner will not be advising the Debtors so much as taking direction from the Debtors who intend to direct GlassRatner's energies toward raising funds to support the Debtors' vision of its future. That is not the support that these Debtors need at this time.

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<sup>&</sup>lt;sup>3</sup> The Committee and its counsel has the utmost respect for GlassRatner and its professionals and know them to be professional and provide quality services. Unfortunately, the facts and circumstances of this bankruptcy case and actions of the Debtors give rise to this objection.

- 13. The Agreement proposes to pay a "success fee" to GlassRatner of 1.5% of the new proceeds of the financing or plan sponsorship arrangement for any Chapter 11 plan (the "Success Fee") with certain other qualifications. The term net proceeds is not defined and the financing triggers for the Success Fee and associated defined term Qualified Party are extremely broad.
- 14. Any Success Fee should be reduced and limited and the financing triggers for any such Success Fee narrowed to actual cash investment provided by disinterested, outside parties and should not include, *inter alia*, (i) any promissory notes or equity issued by the Debtors, (ii) any funding or capital from any insiders or current lenders of the Debtors, and (iii) any funding introduced by other interested party or their counsel in the case.
  - 15. The Agreement includes a retainer provision that should be eliminated.
- 16. The Agreement provides that any disagreements arising under it shall be resolved by binding arbitration. In the interests of judicial economy and maintaining consistency in these cases, the Bankruptcy Court should resolve any disputes related to the Agreement and any retention of GlassRatner.
- 17. Outside of the Application and Agreement, the Debtors' management has made several missteps in the Bankruptcy Case. Those facts describing the Debtors' mismanagement set forth in the Limited Objection of the Official Committee of Equity Security Holders to the Debtors' Motion for Extension of Exclusivity [Docket No. 284] are incorporated herein by reference. This mismanagement supports appointment of a CRO in these bankruptcy case and the Committee expects to be involved in the process to select any CRO candidate and negotiation of the terms of retention of any CRO.

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18. Perhaps more troubling than any of the above statements is the process that the

Debtors employed that led to the Application and presumably negotiations that led to the

Agreement. The Committee was shut out of this process and its recommendations to the Debtors

respecting the Debtors obtaining the advisory services that they require fell on deaf ears. The

GlassRatner retention and the proposed terms of their engagement do not provide the assistance

that these Debtors require.

19. Furthermore, the Equity Committee has recently selected Teneo Securities LLC

("Teneo") as its own financial advisor and is in the process of finalizing its application to retain

Teneo.

20. Many of the services to be provided by Teneo will be of benefit the Debtors. The

Committee also believes it has negotiated better financial terms with Teneo than those proposed

in the Application and Agreement.

21. Based on the forgoing, the Equity Committee believes that the Debtors' retention

of GlassRatner requires substantial clarification and modification. Moreover, the terms of

engagement of GlassRatner and/or any proposed financial or other advisor to the Debtors going

forward must directly and substantially involve the Committee.

Conclusion

WHEREFORE, the Equity Committee respectfully requests the Court enter an Order

denying the Application and granting such other and further relief as the Court deems just and

proper.

Dated: October 21, 2016

Peter J. Gurfein, Esq.

LANDAU GOTTFRIED & BERGER LLP

1801 Century Park East, Suite 700 Los Angeles, California 90067

(310) 557-0050

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(310) 557-0056 (Facsimile) pgurfein@lgbfirm.com

-and-

## AKERMAN LLP

By: /s/ Jacob A. Brown
Jacob A. Brown
Florida Bar No. 170038
50 North Laura Street, Suite 3100
Jacksonville, Florida 32202
(904) 798-3700
(904) 798-3730 (Facsimile)
Jacob.brown@akerman.com

Attorneys for the Official Committee of Equity Security Holders of Premier Exhibitions, Inc.

### **CERTIFICATE OF SERVICE**

I HEREBY CERTIFY that on October 21, 2016, the foregoing was transmitted to the Court for uploading to the Case Management/Electronic Case Files ("CM/ECF") System, which will send a notice of electronic filing to all creditors and parties in interest who have consented to receiving electronic notifications in this case. In accordance with the Court's Order Granting Debtors' Motion for an Order Pursuant to 11 U.S.C. § 105(a) and Rule 2002 Establishing Notice Procedures (Doc. 140), a copy of the foregoing was also furnished on October 21, 2016 by U.S. mail, postage prepaid and properly addressed, to the Master Service List attached hereto.

/s/ Jacob A. Brown
Attorney

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# MASTER SERVICE LIST Case No. 3:16-bk-02230-PMG

417 5th Ave Real Estate, LLC c/o Sebastian Capital, Inc. 417 Fifth Avenue
New York, NY 10016

ABC Imaging 1155 21st Street NW Suite M400 Washington, DC 20036

ATS, Inc. 1900 W. Anaheim Street Long Beach, CA 90813

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George Young Company 509 Heron Drive Swedesboro, NJ 08085

Hoffen Global Ltd. 305 Crosstree Lane Atlanta, GA 30328

MNP LLP 15303 - 31st Avenue Suite 301 Surrey, BC V3Z 6X2 A-1 Storage and Crane 2482 197th Avenue Manchester, IA 52057

A.N. Deringer, Inc. PO Box 11349 Succursale Centre-Ville Montreal, QC H3C 5H1

Broadway Video 30 Rockefeller Plaza 54th Floor New York, NY 10112

Dentons Canada LLP 250 Howe Street 20th Floor Vancouver, BC V6C 3R8

Expedia, Inc. 10190 Covington Cross Drive Las Vegas, NV 89144

George F. Eyde LLC 300 S. Washington Square Suite 400 Lansing, MI 48933

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Syzygy3, Inc. 1350 6th Avenue 2nd Floor New York, NY 10019

TPL 3340 Peachtree Road Suite 2140 Atlanta, GA 30326

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NY Dept. of Taxation and Finance Attn: Office of Counsel W.A. Harriman Campus Bldg. 9 Albany, NY 12227

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Ramparts, Inc. d/b/a Luxor Hotel and Casino 3900 Las Vegas Blvd. South Las Vegas, NV 89119

Seaventures, Ltd. 5603 Oxford Moor Blvd. Windemere, FL 34786

Structure Tone, Inc. 770 Broadway 9th Floor New York, NY 10003

Time Out New York 475 Tenth Avenue 12th Floor New York, NY 10018

TSX Operating Co. 70 West 40th Street 9th Floor New York, NY 10018

Sam Weiser 565 Willow Road Winnetka, IL 60093

Jihe Zhang 59 Dongsanhuan Middle Road Fuli Shuangzi Towers, Building A

Suite 2606, Chaoyang Dist. Beijing, China 100021

Haiping Zou Unit 110-115 Wanke Qingqing Homeland Dougezhuang, Chaoyang Dist. Beijing, China 100021

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